

Fall 2021 Bruce F. Webster

## THE HARD TRUTH OF REQUIREMENTS



THE DIFFERENCE BETWEEN THE EASY AND THE VIRTUALLY IMPOSSIBLE.





09/27/21

- Organize in terms of explicit features that define what you want to present both for the initial demo (November 15th) and then for the final demo (December 6th)
- Focus on output, user interface, results that will define both internal processing and necessary input.
- Core goal: your requirements should form the project baseline that defines what you're building
  - Bob Millar at ARINC: "If you don't know what you're building, how will you know when you're done?"
- It is as important to define what you are *not* building as what you *are* building (cf. Pages spreadsheet)
- Watch Dr. Knutson's podcast on software requirements [<u>here</u>]
- You should be revising this document constantly throughout the semester
- Look at prior semester wikis for both ideas and actual document formats

## WHY REQUIREMENTS?



09/27/2

- You're writing them before you (fully) know what you want to build
- You're writing them before you know for sure if you can build it
- The wrong people are often involved writing them
  - Managers who don't know or understand what's technically feasible in the desired timeframe
  - Engineers who are more interested in building something cool rather than what the customer will pay for
  - Marketers who want the impossible
- Customers usually don't know what they really want until they see something working
- General simple requirements explode into large numbers of detailed design and implementation requirements
- Failure to formally manage requirements (change control) leads to massive scope creep
- Strengths & weaknesses of waterfall-ish vs. agile-like approaches
  - Waterfall: risk of 'analysis paralysis'
  - Agile: risk of blind canyon/stuck on a local maximum

## THE MANY CHALLENGES OF REQUIREMENTS

- Due by midnight on Saturday (10/02)
  - Your team's requirements document via your project wiki page
    - Suggestion: look at projects from prior semesters to see what they did
    - Feel free to use their document format
  - Your team's next status report (#2) via your project wiki page
  - Individually, you need to watch and pass off podcast #2
- Reading due by start of class next TUESDAY (02/16)
  - Peopleware, Part II (chapters 7-13)
  - Webster readings #3
  - Can count up to 2 hours of reading/podcast as billable
- Topic for next week: project estimation and scheduling

## FOR THE COMING WEEK



09/27/2