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- #41: Maintenance typically consumes 40% to 80% (60% average) of software costs.
 Therefore, it is probably the most important life cycle phase of software.
 - Also, large organizations can spent 50% to 80% of their entire IT budget on maintenance
 - Yet it is often given low priority and attention
 - "Old hardware becomes obsolete; old software goes into production every night."

- #42: Enhancement is responsible for roughly 60% of software maintenance costs.
 Error correction is roughly 17%. Therefore, software maintenance is largely about adding new features to old software, not fixing it.
 - "The 60/60 rule: 60% of software's dollar is spent on maintenance, and 60% of that maintenance is enhancement. Enhancing old software is, therefore, a big deal."
 - And it represents roughly 1/3rd (36%) of software's total budget.
 - 17% on fixings bugs
 - 18% on adaptive maintenance (getting software to work as environment changes)
 - 5% on preventive maintenance/refactor (paying down technical debt)

- #43: Maintenance is a solution, not a problem
 - Must like SQA, maintenance is sort of a "second-class" domain
 - Yet with proper investment of personnel, time, and tools, maintenance often becomes a far less expensive and less risky option than wholesale replacement
 - Maintenance of existing systems can also avoid the "I hate change" roadblock
 - But upper management often succumbs to the lure of the new car smell

- #44: In examining the tasks of software development vs software maintenance, most of the [lifecycle] tasks are the same – except for the additional maintenance task of "understanding the existing product." This task consumes roughly 30% of of the total maintenance time and is the dominant maintenance activity. Thus it is possible to claim that maintenance is a more difficult task than development.
 - Key challenge: design a solution within the context of the existing product's design.
 - Key challenge: figuring out what exploration and tradeoffs led to the current design.
 - Key challenge: finding out that the current design can't support the proposed design.
 - Cf. Webster, "Controlling IT Costs: Using a Maintenance Architect" [link]

- #45: Better software engineering leads to more maintenance, not less.
 - The better a given system is designed and built, the longer it will stay in production.
 - The better a given system is designed and built, the easier it is to modify.
 - Therefore, a well-designed and well-built system will require more 'maintenance' in terms of enhancements and lifespan – than a bad one.

CHAPTER 3 QUALITY SECTION 1: QUALITY

- #46: Quality is a selection of attributes
 - For Glass: portability, reliability, efficiency, human engineering, testability, understandability, modifiability
 - Mine: reliability, performance, functionality, compatibility, lifespan, deployment, support, cost
 - Priorities and acceptable levels vary based on the project (and, frankly, your definition of those terms)
- #47: Quality is not user satisfaction, meeting requirements, meeting cost and schedule targets, or reliability[!]
 - Glass acknowledges he's contradicting himself a bit here on reliability frankly, I think he's a bit incoherent
 - My definition of *reliability*: the system must carry out its functions without causing unacceptable errors or having an unacceptable downtime.

CHAPTER 3 SECTION 2: RELIABILITY

- #48: There are errors that most programmers tend to make.
 - These range from the "if (a = b)" syntactic typos to omitting what Glass calls "deep design details"
 - This is one reason why the open-source assertion "given enough eyes, all bugs are shallow" has turned out not to be (sufficiently) true
- #49: Errors tend to cluster
 - Various studies show that the majority of errors tend to occur in a small portion of the code
 - Glass doesn't give a reason; my personal opinion is that this is a symptom of the "deferring hard problems" pitfall

CHAPTER 3 SECTION 2: RELIABILITY

- #50: There is no single best approach to error removal.
 - Finding, tracking down, and repairing software defects is a very intensely intellectual and time-consuming exercise. There is no 'silver bullet'.
- #51: Residual errors will always persist. The goal should be to minimize or eliminate severe errors.
 - Hence my definition of 'reliability': the system must carry out its functions without causing unacceptable errors or having an unacceptable downtime.
 - You also need to distinguish between the severity of the error and the likelihood of it occurring (and thus having an impact)

CHAPTER 3 SECTION 2: EFFICIENCY

- #52: Efficiency stems more from good design than from good coding.
 - Think through likely bottlenecks beforehand; minimize your dependency upon them.
 - Understand that the memory/code tradeoff (pre-computed vs procedurally-derived, cached vs fetch on demand) is very real.
 - "Premature [code] optimization is the root of all evil." Don Knuth
 - Make sure you understand how to correctly solve the problem before trying to optimize.
- #53: High-order languages, with appropriate compiler optimization, can be about 90% as efficient as comparable assembler code.
 - Similar debate about bytecode/interpreted languages vs compiled languages.

CHAPTER 3 SECTION 2: EFFICIENCY

- #54: There are tradeoffs between size and time optimization. Often, improving one degrades the other.
 - Understand that the memory/code tradeoff (pre-computed vs procedurally-derived, cached vs fetch on demand) is very real.
 - On the other hand, excessive use of memory can sometimes lead to poor speed performance as well.

FOR NEXT WEEK (03/21)

- For this Saturday (03/19)
 - LAST PODCAST (#5) due
 - Team Status Report due
- Next Monday (03/21)
 - Work-in-progress Project Demos!
 - Midterm Review (again)
 - F&FOSE chapters 4-7
 - Finish Webster #6